

Pipeline problem-solvers

The Top 100 Most Influential People are attacking accounting's biggest challenge from every angle

Essential advocates

The 2023 Top 100 Most Influential People are accounting's best promoters

By Daniel Hood and Danielle Lee

The best leaders pull up those be-

hind them — which has never been a more critical trait than in today's talent-restricted market — and the 2023 Top 100 People are exemplars of that, supporting and boosting up the next generation, even as they candidly worry about who will succeed them.

Indeed, the pipeline problem was the most vocalized concern by this year's Top 100 class, followed by the related issue of the profession's relevancy. Just as strongly as they emphasized these foreboding trends, however, the Top 100 outlined possible solutions, and the many ways they are working to promote, preserve and advocate for the profession.

This solution-oriented mindset and advocacy are what define the Top 100 as influential, along with their prominent roles and sharing of specialized knowledge. There are many ways they spread this expertise, and one of the most impactful is through mentorship.

We asked this year's class if they served as mentors and what they get out of that relationship, and the consensus was that they did and, overwhelmingly, that their mentees often taught them as much as they did them. Many said that seeing the profession through a protégé's eyes is an invaluable perspective shift. It's also a critical one for a profession needing to adapt to rapid changes, not only in new talent, but in the demographics of the talent, which requires more diver-

sity, equity and inclusion, and also in emerging technologies like artificial intelligence, and market trends like private equity funding and ESG.

Advising the younger generation also sparks confidence among the Top 100, as many honorees reported these interactions have them feeling more hopeful about the profession's future.

Many of the Top 100 People brought this positivity into their ideas for improving the much-discussed pipeline problem, suggesting the profession should promote the many opportunities it offers, and combat the outdated, negative notions of long hours and tedious compliance work. Accounting needs better storytellers, several of the T100 lamented, to better promote how many different possibilities exist within the profession.

Right now, the thought leaders and agents of change on our list of Top 100 People are those essential storytellers, pushing the profession forward during a time of unprecedented change.

As with every year, it is difficult to narrow the list to just 100, so we focused on those who have been influential over the last six months and are projected to continue that influence over the next six. Even then, the list, and our Ones to Watch (see p. 26), can never be comprehensive.

That said, the 2023 Top 100 Most Influential People do inspire confidence in accounting's future.

Presenting this year's class! AT



Alan Anderson

Founder and president, Accountability Plus For decades, Anderson has been working as a consultant, educator, speaker and trainer to

help firms take their audit practices to the next level, whether that means upping their tech game, broadening skill sets, or finding ways to add value for clients to the audit engagement. With this core service of the profession in the midst of a major evolution, expect him to be at the forefront of change.



Erik Asgeirsson
CEO & president,
CPA.com
CPA.com has been a

CPA.com has been a major vector of change: Under Asgeirsson, it led the charge in getting

accountants to embrace the cloud, and laid the groundwork for the phenomenal success of CAS. Now he has it focused on building the future of the audit with the Dynamic Audit Solution, helping customize Al for accounting, and preparing the field for the massive opportunities of ESG.



Ron Baker
Founder, VeraSage
Institute
No one has spent more time thinking about how accountants provide value to their

clients than Baker, and through his books, speeches, teaching and the radio show he co-hosts, "The Soul of Enterprise," he has converted an evergrowing number of them to new business models and new ways of thinking about pricing and client relationships.



Brian Becker
Managing partner and
CEO, RSM US
Following up on his
background in technology, Becker continues
to prioritize his Top

10 Firm's digital focus, without losing sight of the importance of attracting and retaining talent not just from the traditional pools of young accountants, but from among business majors, engineers, technologists, and other fields as well.



Ken Bishop
President and CEO,
NASBA
Bishop recently announced that he'll be retiring from the
National Association

of State Boards of Accountancy in the middle of 2024, but he'll stay on duty to the end of his second career (his first was as a law enforcement officer) to help ease the profession's pipeline problem — while also making sure it doesn't rush into any radical solutions.



Andreas Barckow
Chair, IASB
As head of the International Accounting
Standards Board,
Barckow has been busy
managing International

Financial Reporting Standards, not least in terms of keeping them up to date with major changes in global tax reform. And as the IASB's sister board, the International Sustainability Standards Board, gets established, he'll be keeping an eye on how its standards will be reflected in his, and vice versa.



Michael Bernard
VP, tax content
strategy and chief tax
officer, Vertex Inc.
With the fifth anniversary of the Wayfair
decision just behind us,

the world of sales tax shows no sign of getting less complex, and as a professor and a mentor, Bernard helps clarify that complexity for many — and that's without mentioning his role at Vertex, as both a thought leader in the field and a key player in the development of their tax solutions.



Joel Black
Chair, GASB
The last several years
have seen state and
local governments, and
their reporting, placed
under unprecedented

stress, and Black has been active in helping them, planning and issuing guidance in a number of critical areas, as well as proposing standards or starting projects in a wide range of timely areas including capital assets, infrastructure projects, and the impact of new federal financial data standards.



Elizabeth Beastrom
President, tax
and accounting
professionals,
Thomson Reuters
A CPA, Beastrom has
a keen interest in the

success of the profession, and has brought this mindset to bear in her role, where she has driven Thomson Reuters' development of solutions that automate manual tasks and provide trenchant data insights. She has also been a passionate advocate for women in accounting.



Wayne Berson
CEO, BDO USA
Berson caused quite a
stir over the summer
when his Top 10 Firm
established an employee stock ownership

plan, creating a roadmap that other leading firms have already begun to follow. It's only the latest innovation in a long tenure that has turned BDO USA into a billion-dollar firm.



Julie Boland
U.S. chair and MP,
Ernst & Young
Boland was instrumental in scuppering
"Project Everest," the
proposed split-up of

her Big Four firm, after it ran aground on disagreements over how to divvy up assets and liabilities. Now she's focused on keeping EY together and moving forward, with a new leadership team and a focus on maximizing retention and minimizing recriminations.



Jim Boomer CEO, Boomer Consulting Both as the leader of a team of renowned experts and in his own right, Boomer is a

major force in helping accountants get future-ready. With training courses, consulting, peer networks, writing, speaking engagements and more, he's pushing them beyond their comfort zones across a range of crucial firm functions.



Wes Bricker
Vice chair,
Trust Solutions
co-leader, PwC
Bricker is a trust ambassador: As a leader
of his Big Four firm's

audit and assurance side, he leverages his experience as former SEC chief accountant to promote the importance of the concept for staff, clients and the economy at large. He has also been involved in PwC's embrace of sustainability reporting and assurance, and efforts to improve audit-related tech.



Jennifer Burns
Chief auditor, AICPA
Not only is Burns in
charge of the institute's
standard-setting initiatives for assurance
at a time when that's

more high profile than it has been for decades — she's also deeply engaged in determining what a sustainability assurance engagement will look like, just as those are shaping up to be one of the most important new products for the profession in a generation.



L. Gary Boomer
Founder, visionary &
strategist, Boomer
Consulting
The further into the
future we get, the more
prescient Boomer

seems in his long-term insistence on the need to bridge the gap between firm leaders and technology. What was always clear to him is now coming clear to the rest of us; fortunately, he's on hand to help build the mindsets, skill sets and toolsets needed to make the most of the digital transformation.



Dawn Brolin
CEO,
Powerful Accounting
Even among the Top
100 People — where
enthusiasm for accounting runs high

— Brolin stands out for the unbridled energy she brings to everything she does, from running her own firm to providing thousands of hours of high-octane teaching, coaching, training, keynoting and cheerleading to the profession she loves.



David Cieslak
EVP, chief cloud
officer, RKL eSolutions
Cieslak has his finger
on the pulse of accounting technology,
and isn't shy about

sharing his knowledge, especially at his annual "Inspector Gadget" presentations where he updates professionals on the latest solutions in the field. This is part of his larger passion for leveraging technology in practical ways, both in the accounting profession and everyday life.



Jim Bourke
Managing director,
advisory services,
WithumSmith+Brown
"Technology has no
boundaries," says
Bourke — and neither

does he, relentlessly traveling the globe to spread the word to every country, every firm, and every accountant that tech is driving the future of the profession. (And In his free time, he runs one of the more forward-thinking advisory practices in the field.)



Geoffrey Brown
President and CEO,
ICPAS
As the new head of the
Illinois CPA Society,
Brown inherits a strong
platform for making

a difference in some of the biggest issues facing accounting, starting with the pipeline problem and the need for more diversity. Look for him to double down on those, while also emphasizing the imperative for the profession to become nimbler in adapting to all sorts of change.



Rhonda Clark
Executive director,
AAM
Clark's Association for
Accounting Marketing
can be proud of how far
it has helped marketers

come in accounting, playing key roles not just in bringing in new business but in culture, hiring, setting strategic direction, and more. And she's determined to take them farther, teaching them to be collaborative innovators who are as in touch with the future as anyone else in leadership.





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Sue Coffey
CEO, public
accounting,
AICPA & CIMA
Coffey is perhaps the
institute's top troubleshooter, ready to take

on its toughest assignments, and now she's facing one of the toughest: spearheading its efforts to reverse the declining flow of young people into the profession. She'll juggle that mandate along with other responsibilities like innovating around the DAS, ESG, artificial intelligence, and much more.



Randy Crabtree
Partner, Tri-Merit
Specialty Tax
Professionals
If Crabtree just spent
his time getting the
word out about com-

plex tax problems like the Employee Retention Credit and helping accountants become better advisors, that would be plenty — but he's also an important voice for mental health, diversity and a more humane profession through his podcast, conference and frequent speaking engagements.



Kevin Dancey
CEO, International
Federation of
Accountants
Dancey may be stepping down at the end of this year, but his

influence will be felt for some time, not least thanks to his ongoing insistence that the profession play a central role in establishing and supporting sustainability, as well as in preventing and fighting corruption and crime around the world.



Erin Collins
National Taxpayer
Advocate
Collins is a strong voice
for the taxpayer inside
the Internal Revenue
Service, holding its feet

to the fire over processing backlogs, inefficient processes, and the general misery of the past few tax seasons. But she's also a strong voice for a better IRS, with an inside understanding of its burdens and its needs.



Gale Crosley
President and founder,
Crosley+Co.

Long recognized as a top consultant on strategic growth, Crosley keeps deepening her

expertise to match new developments; so now, as private equity continues its push into accounting, she is guiding firm leaders on how to embrace what comes with it, whether they're receiving funding themselves or just being impacted by PE's influence on how the profession pursues growth.



Sarah Dobek
President and founder,
Inovautus Consulting
To truly succeed, firms
need to decide exactly
what kind of firm they
want to be, and Dobek

not only helps many do just that, she also coaches them on how to be the best version of that firm that they can, drawing on her own deep expertise in the field and the results of her influential growth survey.



Crystal Cooke
Director, diversity
and inclusion,
AICPA & CIMA
As leader of the institute's member-facing
DEI efforts, Cooke

champions inclusion for a profession that's in dire need of it. She and her team specifically focus on ethnic minorities, the LGBTQ-plus community, and women, and provide ample networking events, awards programs and toolkits to support these underrepresented groups.



Jen Cryder

CEO, Pennsylvania Institute of CPAs CPA societies, like the states themselves, can be little incubators of innovation, and Cryder

is making hers just that, creating solutions for things like lowering the burden of the 150-hour rule, diversifying the profession, delivering insightful research and thought leadership to her own members and accountants across the country, and much more.



Kimberly Ellison-Taylor Founder and CEO, KET Solutions Ellison-Taylor came to prominence during a one-year stint as

chair of the AICPA several years ago, and emerged from that with a more or less permanent position as the profession's "chief inspiration officer," spreading word of the profession's greatness to those on the outside, and encouraging those on the inside to welcome more people in.



Emmanuel Faber
Chair, ISSB
The former CEO of food
and beverage maker
Danone has been leading the International
Sustainability Stan-

dards Board as it rolls out its initial standards for climate and sustainability reporting. Under him, the board is now tasked with uniting the various standards and frameworks it inherited from its predecessors, while mulling possible future projects on biodiversity, human capital and human rights.



Lee Fredericksen
Founder emeritus,
Hinge
Frederiksen leads
research on how accounting firms can
market themselves

better both online and in person, delivering research-driven insights at conferences throughout the year and sharing insights on social media and in books like this year's "The Visible Expert Revolution."



President and CEO,
California Society
of CPAs
As a CPA at the head of
one of the largest state

societies in the country, LeDuc Froemming is working to build a productive discourse and develop innovative strategies aimed at the twin goals of breaking down barriers to make accounting more diverse and welcoming, and ensuring its vibrancy and value for future generations.

In need of urgent attention

The pipeline and relevancy were by far the T100's most common answers when asked to name the profession's most important issue. But they also have other concerns:

Unpredictability. Although staffing shortages dominate everyday challenges, other factors such as generative AI, midmarket consolidation, ESG, and increased SEC audit inspections are not only creating complexity but moving us into uncertain directions and at a faster pace.

- Gale Crosley

As a firm and profession, we have made significant strides in growing our relevance and the overall role we play in society. However, we're seeing the needs and expectations of users of independent audits continue to evolve and the information flow is growing increasingly complex.

- Wes Bricker

The profession's willingness to embrace and understand the impact that AI will have on the profession.... I honestly believe right now that our profession is underestimating the impact that AI will have in years to come.

- Jim Bourke

Upskilling and reskilling.

- Tom Hood

The PCAOB is seeing audit quality for both domestic and international firms trend in the wrong direction for the second year in a row.

- Erica Williams

The importance of financial accounting and reporting as an unbiased reflection of performance shouldn't be lost or skewed in the achievement of other goals.

— Richard Jones

The past two years have been a defining moment for the profession as a trusted advisor for businesses of all sizes. Although talent and managing complexity are clearly top issues, the evolution of the practice and services through technology advancement continues to be the greatest opportunity for the profession — and the best way to manage the talent and complexity challenges. — *Erik Asgeirsson*

The fusion of ESG criteria and sustainability within business, and the accounting profession's opportunity in that space, is tremendous.

- Jennifer Harrity-Cantero

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Gary Gensler Chairman, SEC The SEC chairman has been spearheading a move to get tougher regulations in place in the financial industry,

with disclosures about climate-related risks to companies, as well as rules affecting private funds like private equity firms and hedge funds, along with beneficial ownership reporting, security-based swaps and even what names can be used by funds to deter them from misleading investors.



J. Russell George Treasury Inspector General for Tax Administration George himself is keeping a lower profile these days, but his inspec-

torate general continues to keep the IRS on its toes with a regular flood of reports and audits of its performance in areas that range from the obviously critical to the seemingly picayune all in the interest of a more effective tax function.

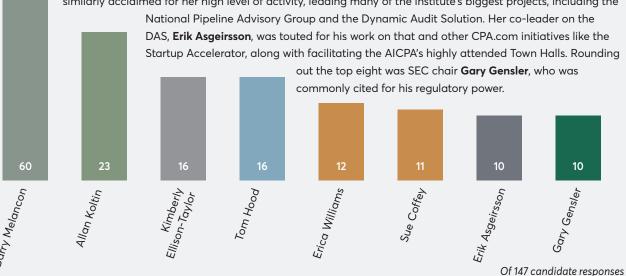


Sasan Goodarzi CEO. Intuit Goodarzi is leading his company through a time of technological transition, as generative AI breaks through

to the mainstream, and under his leadership, Intuit has embarked on a massive drive to incorporate this new technology into its solutions, resulting in things like AI assistants that leverage oceans of data to provide realtime insights and guidance for a wide range of business and tax situations.

Influencing the influencers

For yet another year, Barry Melancon remained the most influential person to the Top 100 Most Influential People candidates, with many referencing the AICPA CEO's deep knowledge, commanding leadership, and global perspective. Called a visionary and pragmatic by many of the T100, he was also anointed a "marvelous representative of the CPA profession." M&A maestro Allan Koltin was the second-highest vote-getter by the T100 candidates for his role as a changemaker: "Mergers and acquisitions along with private equity are disrupting the profession as a whole. The man at the center of it all is Allan." Perennial influencers Kimberly Ellison-Taylor and Tom Hood were tied for third place, with Ellison-Taylor, a past AICPA chair, hailed as a "powerhouse" advancing business model transformation and diversity and inclusion within the profession, and the AICPA's Hood lauded for his future-minded advocacy in global accounting and finance. Erica Williams was praised for her ambitious standard-setting agenda when she became head of the PCAOB, along with her swift enforcement efforts and commitment to audit quality. The AICPA's Sue Coffey was similarly acclaimed for her high level of activity, leading many of the institute's biggest projects, including the





Angie Grissom
Owner, The Rainmaker
Companies
Already sought-after
for advising firm leaders on managing
through rapid change,

Grissom and her team have expanded globally over the last year, creating customized programming for chartered accountants and other international groups. And she continues with her own various leadership roles, helming industry consulting alliances and her CEO Grow group, among others.



Roger Harris
President, Padgett
Business Services
Harris is one of the
most important links
between the average
tax practitioner and the

regulators and legislators in Washington — and vice versa. He brings common sense and real-world insights into the Beltway through congressional testimony, comment letters and other channels, and brings back information and clarity that he shares through panels, podcasts and more.



Aiysha Johnson
CEO and executive
director, New Jersey
Society of CPAs
Johnson's background
working for a major
accounting firm as-

sociation will stand her in good stead at the helm of the NJCPA, where she is working to advocate for the profession at the state level, and to build awareness of it at all levels — particularly among students and underrepresented groups.



Aaron Harris
Global CTO, Sage
Harris has dedicated
his career to building
technology that moves
the industry forward.
Already busy leading

Sage's cloud transformation, he is now also responsible for steering the company's Al strategy, which has already produced a range of innovations for small businesses and accounting firms, such as the Sage Network, an Al-powered platform to bring businesses and accountants together.



Jennifer
Harrity-Cantero
Director,
Sensiba Center for
Sustainability, Sensiba
There was a time when
Harrity-Cantero would

get laughed out of the room for proselytizing about ESG to accountants, but no longer: Now they're eager to learn how she and her firm are pioneering what could be the biggest new service in a generation, and she's regularly on the road, spreading the word to evermore-receptive audiences.



Kacee Johnson
VP of strategy &
innovation, CPA.com
New technologies are
emerging all the time,
and Johnson and her
team work to identify

the ones that will matter most to accountants, and then develop conferences, research, thought leadership and other ways to help the profession understand and leverage them. Of late, that's meant a strong focus on generative AI, but who knows what it will mean in the future?



Calvin Harris
CEO, New York State
Society of CPAs
Harris brings a
quarter-century of
experience as a CPA
and a past president

of the National Association of Black Accountants to the helm of one of the most important state societies, where he's already having a major influence on the accounting profession both inside the Empire State and across the country.



Tom Hood
EVP of business
engagement & growth,
AICPA & CIMA
Long a leader in the

accounting profession,
Hood recently has

been spearheading an effort known as the Future of Finance Leadership to help shape the future of finance and accounting, as well as shepherding an apprenticeship program to train new accountants and corporate finance professionals, including a pilot for high school and junior college students.



Randy Johnston

CEO and founder, EVP, NMGI & K2 Enterprises Johnston is influential in multiple directions: He's nearly ubiquitous as a speaker, writer and

creator of CPE courses on technology in accounting. Plus, he directly supports a host of individual firms through consulting and the support NMGI provides. And finally, he is a sought-after advisor to software developers, helping them create and finetune better tools for the profession.



Richard Jones
Chair, FASB
Like his counterpart at
the IASB, Jones is busy
keeping the Financial
Accounting Standards
Board up to speed

with the latest developments in the economy and the regulatory world; in his case, that means overhauling its agenda, working on improving income tax disclosures, creating standards for crypto-assets, and bracing for the impact of the SEC's highly anticipated climate disclosure rules.



Paul Knopp
Chair and CEO, KPMG
Knopp is investing
heavily in the future —
announcing billions in
investments in artificial

intelligence, rolling

out generative AI tools for clients and staff, launching a group dedicated to AI and digital innovation, partnering with tech leaders, and spinning out its own tech startups, while simultaneously working to build a diverse workforce.



Jennifer Leary
CEO, CLA
Under Leary, CLA is
continuing the same
full-tilt approach to
growth and development that skyrocketed

it to the ranks of the Top 10 Firms in record time — expanding its new global network at a rapid clip, for instance, and getting ready to share out its own artificial intelligence tools well ahead of most other firms — while doing its utmost to bring more people into the profession.



Roman Kepczyk
Director of firm
technology strategy,
Rightworks
Think of Kepczyk as
the IT director you
wish you had — deeply

experienced, tuned in to what's coming, and able to communicate clearly to nontech people — and be grateful for the enormous amount of time and effort he spends sharing his expertise at conferences, on webinars and podcasts, through articles and more.



Allan Koltin CEO, Koltin Consulting Group

Few can match Koltin's prominence as a dealmaker, standing behind some of the biggest

merger announcements in the profession. But he's just as important for the advice and insights he shares in countless speeches, appearances and retreats — and he may end up making his biggest mark through his work introducing private equity firms into the accounting landscape.



Bob Lewis
President,
The Visionary Group
Much in demand as a
speaker and educator, Lewis helps firms
with expert advice

on the ever-changing dynamics of growth, which can mean everything from upping your game at business development or better managing your client base, to boosting your capacity through offshoring, pursuing M&A, or leveraging emerging opportunities like private equity.



Ed Kless

Meta consultant, Sage Few people bring as much intellectual curiosity to the profession as Kless, who casts a wide net across the

range of human experience to bring valuable lessons to accountants on how to run their businesses, and then shares them in frequent keynotes, articles and the radio show he cohosts with Ron Baker, which reaches 140.000 listeners.



René Lacerte

CEO and founder, Bill
Everyone wants to be
part of the Bill ecosystem — or to have Bill as
part of their ecosystem
— and Lacerte's capa-

bility for influencing the profession in their day-to-day work only continues to expand as his company adds and develops new capabilities in areas like spend management and accounts receivable.



Julie Bell Lindsay
CEO, Center for
Audit Quality
The pipeline problem is

everybody's problem, and while Lindsay's remit is, strictly speak-

ing, to improve audit quality, you can make an argument that you can't do a good audit if you can't staff it — and that's where the highly successful efforts that she has led at the CAQ to help draw young people from underrepresented groups into the profession come in.



Charles Maniace
Vice president,
regulatory analysis
and design, Sovos
Standing squarely at
the intersection where
sales and other tax

regulations, technology and business filers meet, Maniace aims to help them all better understand both their obligations to each other, and the opportunities they all have to build smarter compliance regimes.



Stephen Mankowski Co-chair, National Tax Policy Committee, NCCPAP For many small firms

and sole practitioners,

in his role at the National Conference of CPA Practitioners, Mankowski is a vital guide to the intricacies of the host of new legislation, regulation and other mandates coming out of Washington, keeping his ear to the ground so he can warn them about major developments so that they can warn their clients.



Jason Marx
CEO, Wolters Kluwer
Tax and Accounting
With his company's
solutions literally in the
hands and on the desk-

sands of accountants on a daily basis, it's hard to doubt Marx's influence — and he maintains it by constantly innovating new tools to help firms solve complex and constantly changing problems, both internally and for their clients.

Most important issues (continued)

Whatever you think of the big private equity transactions that have occurred, I am very confident that someone is going to make money in these deals in the next couple of years. When that happens, young CPAs will reap financial rewards early in their careers in a way this profession has never seen.

— David Wurtzbacher

The opportunities provided by technology. Financial information is already being consumed in a very different way and the rapid changes in technology will only continue to evolve that consumption.

- Joel Black

The need for increased efficiency, and more efficient practices in firms.

— Elizabeth Beastrom

The understanding, adoption and use of artificial intelligence — specifically in ways that it can automate rote tasks to free up capacity for busy practitioners. — *Kacee Johnson*

Its antiquated business model of selling time, specifically the use of the timesheet.

— Ed Kless

Our permission to operate and innovate for our clients can quickly be diminished if we lose the trust of our stakeholders. Therefore, we must continue to demonstrate integrity, professionalism and quality in all that we do.

— Paul Knopp

The most important issue facing the profession is the need for firms to transform their business models and value propositions to clients in the face of rapid technological advancement and increasing competition.

— Kalil Merhib

We need to upskill the profession and our future members in a way that goes beyond where the current college curriculum takes them ... that means developing human intelligence skills like team-building, leadership, emotional intelligence and more.

— Anthony Pugliese

Automation and the use of artificial intelligence are the accounting profession's most impactful advancements in the foreseeable future.

- Darren Root

Disenchantment with the profession: continued work compression, fewer people to do the work, too many customers per professional creating burnout, and lower pay than other professions.

— Michelle River



Barry Melancon President and CEO. **AICPA** Better than anyone else, Melancon understands "the whole equation" — the vast

range of inputs, influences, trends and developments that are shaping the future of accounting, both in the U.S. and globally — and he skillfully uses the many resources available to him as head of the AICPA to prepare the profession and his members for that future.



Ed Mendlowitz Emeritus partner, WithumSmith+Brown Mendlowitz is tireless in his dedication to his fellow accountants, sharing his wisdom in

countless blog posts, articles, books, live events, checklists, trading cards (yes, trading cards) and more. And that's all when he's not guest lecturing in college accounting courses, or speaking at high schools to gin up long-term enthusiasm from the profession.



Kalil Merhib EVP, growth & professional services, CPA.com CPA.com has been an evangelist for CAS since the very begin-

ning, and many know Merhib as one of its most prominent point men in showing firms how to take these services to the next level. But he's not just about CAS: His remit includes giving them the business, skill and technology strategies they need to make the much-touted move to advisory.

The 2023 Ones to Watch

It would be too much to hope that there would be only and exactly 100 influential people in accounting which means our editors have to make some difficult choices every year. At the same time, each year a new batch of candidates pops up on our radar, people who have taken on roles of greater prominence or who have emerged as representatives of timely issues. To bring them to your attention, each year we add our gallery of "Ones to Watch" — people who we expect you'll see much more of in the coming months and years.

This year, we'll start with **Jason Girzadas**, who took the helm of the U.S. firm of Deloitte in June, succeeding Top 100 member Joe Ucuzoglu.

Three major organizations saw leadership changes this year: At the Institute of Management Accountants, **Mike DePrisco** took the helm from longtime president and CEO Jeff Thomson in April, in the midst of a restructuring, while the International Federation of Accountants announced in November that Australian Lee White will succeed current CEO (and Top 100 member) Kevin Dancey next March. And at the Association of Certified Fraud Examiners, in July, John Warren and John Gill were named president and CEO, respectively, succeeding previous president and CEO Bruce Dorris.

Next up is a cadre of veterans at the Association of

International Certified Professional Accountants: With the retirement of tax legend Ed Karl, **Melanie Lauridsen** is now serving as vice president of tax policy and advocacy, while Eva Simpson is vice president of tax practice and financial planning; meanwhile, vice president and global head of content and communications Cheryl Wipper and chief operating officer Scott Spiegel are playing major roles in running an organization that spans the globe and serves a far larger membership base than it did when many of these four first joined it.

On the technology front, artificial intelligence is on everyone's mind, and every software vendor will tell you that they're deep into it, but we wanted to single out two leaders who are making serious strides in the area: Jin **Chang**, CEO of risk assurance and advisory automation and collaboration tool provider FieldGuide, and Justin **Adams**, CEO of Aiwyn, a practice automation platform that leverages AI and automation to free accountants up to deliver more value to their clients. And another name we'll mention in tech is Thomson Reuters' Ray Grove, who has been more and more in the spotlight in his role as head of product for corporate tax and trade.

Finally, we'll add **Doug Lewis**, a director at the Visionary Group — but you've probably already seen him at one of the countless conferences and events where he speaks, helping bridge the gap between the current leaders of the profession and the rising generation.



David Osborne
CEO, Caseware
Osborne is a major
advocate for the
profession's ongoing
digital transformation,
strongly emphasizing

the role of technology and making sure firms are prepared to face the challenges of the modern era. This has been particularly relevant regarding Caseware's partnership with the AICPA and CPA.com to build the next-generation Dynamic Audit Solution, currently in pilot stage.



Jody Padar
VP of tax strategy &
evangelism, April
Besides spreading the
word about the tax
technology company
where she works. Padar

continues to share her perspective as the "Radical CPA" in the profession, advocating for virtual firms, promoting the use of cloud technology, and otherwise encouraging CPAs to adopt her vision of the firm of the future through articles, her LinkedIn show, and an upcoming book on "Radical Pricing."



Hitendra Patil
President, global
finance & accounting
services, Datamatics
Business Solutions
You'll always find Patil
at the forefront of the

latest developments in the field, whether it's writing a key guide to CAS just as it was breaking into the mainstream, or, more recently, releasing a book on the rise of Al-powered accountants. His ability to be on the spot with what's new makes you wonder what he'll be writing about next

Reaping the (many) rewards of mentorship

Most of the T100 are mentors, and shared what they get out of those relationships

I believe as leaders we need to stay connected — from the youngest person we can impact to the most senior. We can learn from everyone.

— Jennifer Leary

The knowledge that I've possibly made a positive impact in another person's life. The personal stories they share with me or their thoughts on what is truly important to them are quite humbling.

— Michael Bernard

I feel so confident in the future of our world when I get a chance to see their enthusiasm for life and learning.

- Kristen Rampe

I'm learning how they think the world is evolving, the opportunities, and creative solutions to difficult problems. I'd say they keep me on my toes and thinking innovatively. — *Randy Johnston*

I get out of it the joy and personal fulfillment when I see the spark in their eyes and expression on their faces when they "get it."

— Edward Mendlowitz

I see hope that if more and more women starting supporting each other, that we can get more women in leadership positions in the firms, which will in turn change culture by having different perspectives and ways of thinking at the leadership table.

— Amy Vetter

Mentorship is definitely a two-way street. From these mentorships I get comfort that the future leaders of our profession are developing, and prepared to keep the profession at the highest level of quality, providing utmost value to both future CPAs and the public interest.

— Carl Peterson

It's undeniably one of the most rewarding aspects of my life.

Sandra Wiley



Carl Peterson VP. small firm interests. AICPA & CIMA Peterson calls it "360 degrees of advocacy" — spending an enormous amount of

time meeting with small firms across the country to both understand their needs and help them understand how to thrive in a changing environment, and then communicating their needs and concerns back to the leadership of the profession to help develop tools and resources for them.



Scott Peterson VP of U.S. tax policy &

government relations, Avalara

Wayfair may be five years old already, but its ramifications con-

tinue to ripple throughout the states and across the country — and there are plenty of other sales tax and other legislative developments for Peterson to keep track of, and then share his insights about, with the accountants and other tax professionals who rely on his guidance.

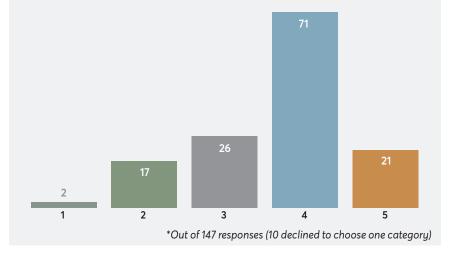


Anthony Pugliese President and CEO, IIA Pugliese actively advocates for the role of internal auditors even when that means pushing back against

a proposed standard from the PCAOB that seemed to call into question their integrity and competency — but he's focused internally as well, aiming to unite the institute's 235.000 members around a vision of their future to build into the global strategic plan he's spearheading.



We asked the Top 100 Most Influential People candidates to gauge, on a scale from 1 to 5, the productivity level of accountants today, compared to their pre-pandemic levels. On that spectrum (where 1 = much less productive, 2 = less productive, 3 = the same, 4 = more productive, and 5 = muchmore productive), the vast majority rated today's workforce a 4, or more productive. Those respondents credited the lessons learned from pandemic-mandated remote work and advances in technology with the positive shift in efficiency. Roughly the same number of respondents felt accountants have either retained a steady level of productivity (3) or become much more productive (5), meaning that overall, 86% of those who chose one category (10 respondents selected multiple) agreed that productivity is at least level or up from pandemic levels. The 19 respondents who selected lower levels of productivity generally cited the profession's resistance to change and struggles to adapt to remote and hybrid work.





Terry Putney Managing director, Whitman Transition Advisors LLC Putney's career spans whole eras of accounting firm M&A, from the

reign of the consolidators in the late 1990s to the current age of private equity investments, and through it all he has been much in demand as a deal-maker and advisor, and also as an author and speaker, sharing his insights into firm succession, structure and much more.



Kristen Rampe Managing partner, Rosenberg Associates Under Rampe's leadership, Rosenberg Associates has expanded its reach with

CPA firms, bringing her practical and accessible tools to more accountants than ever. And while the company has a long history of practice management consulting, the rapid evolution of the field means Rampe's emphasis on clarifying complex concepts to meet new challenges is especially essential.



Okorie Ramsey
Chair, AICPA
Ramsey is the right
man at the right time,
bringing a passion for
developing the next
generation of accoun-

tants at a time when that is more important — and more difficult — than ever. As a sort of ambassador for the profession, he's traveling the country talking to students, underrepresented groups and accountants of all kinds to boost everyone's enthusiasm for the field.



Darren Root
Chief strategist,
Rightworks
Most firms are built
along lines that would
be completely recognizable not just to our

parents, but to their parents, and their grandparents, too — and Root wants to change that, offering a model of a truly modern firm that better serves the needs of its owners, employees and clients through a multitude of speeches, keynotes, training sessions, podcasts, articles, white papers and more.



Timothy Ryan
U.S. senior partner,
PwC
Ryan is making his Big
Four firm a showcase
for what the future
will look like, from its

restructuring around the concept of "trust," to bringing technology and innovation (and, lately, artificial intelligence) to bear in reimagining the people experience in public accounting, to experimenting with bold new ways to attract the next generation of CPAs.



Rick Reisig
Chair, NASBA
The National Association of State Boards of
Accountancy plays a
major role in bringing new blood into

the profession, and as chair, Reisig is dedicated to filling that pipeline, from making the processes around taking the CPA exam more candidate-friendly to developing tools for individual state boards to enhance their local pipelines — while carefully preserving the license's value.



Marc Rosenberg
Managing partner
and founder,
Rosenberg Associates
To say Rosenberg wrote
the book on running an
accounting firm is an

understatement: He's actually written 16 of them, distilling the wisdom he shares in his blogs, his consulting engagements, his speeches and more into a single shelf full of answers to every question a firm leader might have about how to build and manage a successful practice.



Guylaine
Saint Juste
President and CEO,
NABA Inc.
Saint Juste is focused
on breaking down barriers — the ones that

have historically restricted access for Black and other underrepresented communities — with an insightful understanding of the many places they block the talent pipeline. And in leading the National Association of Black Accountants, she is designing more accessible paths to CPA licensure.



Michelle Golden River Owner/president, Fore LLC Influencers should exert their power to boost up the fields they

represent, and River has long urged accountants to recognize their worth — and more specifically, their value, as she continues to champion the myriad benefits of her value-pricing models — leading a significant portion of the top firms to adopt her Advanced Pricing Methods.



Bonnie Buol Ruszczyk President, BBR Cos. & Accounting MOVE Project Ruszczyk's imprint can be felt in the communi-

cations and content of the many firms she has advised in her years helming her marketing firm, but over the last year she has parlayed these skills into leading the DEI-driven mission of the MOVE Project, gathering and interpreting the necessary data to ultimately advance women and people of color.



Frank Sands
President, NCCPAP
Now in his second year
as president of the
National Conference
of CPA Practitioners,
Sands advocates for

the needs of tens of thousands of small accounting firms in all the halls of power in Washington, D.C., and elsewhere, and brings back guidance and insight on the laws and regulations that are critical to them and their millions of small-business clients.

Plugging away on the pipeline problem

We asked the Top 100 People how they would fix accounting's most pressing issue of too few people entering the profession

Change the messaging from the negative (hours worked) to the positives about the opportunity for life-long learning, being a part of a uniqueability team, adding value, growing financially, and having multiple career opportunities within your firm and the profession. - L. Gary Boomer

I am extremely supportive of competitive salaries for those entering and staying in the profession, but I don't believe that alone will fix it either.

— Calvin Harris Jr.

We could start by being more active at the high school level, educating the youth about what CPAs really do. There are a lot of myths and stereotypes that need to be overcome. Eliminate the 150-hour rule, since there is no evidence that it produces more quality accountants. — Ron Baker

Go after those people looking for a second career and show them how working in accounting is an opportunity to change their lives.

— Jody Padar

Expand the definition of public accounting to include non-CPAs. This could start with the AICPA launching a non-CPA professional membership group and implementing from there. - Gale Crosley

Let's celebrate our daily significance to clients, highlight the flexibility of our work hours, showcase our innovative spirit, and underscore the exciting and rewarding life that one can build as an accounting and - Sandra Wiley advisory professional.

I would begin by raising the entry-level starting compensation and — Allan Koltin migrate that increase throughout the ranks.

It's crucial to recognize the limitations of the 150-hour credit rule for becoming a CPA. This rule was implemented without adequate consideration for equity, financial barriers, and the time commitments faced by underrepresented communities. - Guylaine Saint Juste

Clearly, we need to get rid of the 150-hour requirement for CPA eligibility.

— Terry Putney

(Continued on page 32)



Gary Shamis CEO, Winding River Consulting While most consultants to the profession have at least some experience working in the

trenches, few can match Shamis in having built a hugely successful firm of his own, and he brings that expertise — and a keen eye for the trends that matter today — to his many leadership training and consulting engagements with firms of all sizes.



Donny Shimamoto Founder & managing director, IntrapriseTechKnowlogies If you've gone to an accounting conference, you have likely seen

Shimamoto speak. A keen observer on emerging topics, he guides accountants through challenges like adapting to AI, cybersecurity, and new service areas like ESG. Through his Center for Accounting Transformation, he is also doing important research on staffing strategies, the pipeline and inclusion.



Seth Siegel CEO, Grant Thornton With a strong first year of double-digit growth and record revenues under his belt, Siegel is searching out ways to

use technology not just to deliver more for clients, but to help his employees personalize their careers to do exciting and rewarding work. He's also working with a range of stakeholders and community partners to help fill the pipeline and cultivate diverse talent to take up those personalized careers.



Lisa Simpson
VP, firm services,
AICPA & CIMA
As co-host of the institute's Town Hall series,
Simpson's audience is
vast — but also incred-

ibly engaged, following her timely technical updates, insight into growth opportunities, and practice management strategies. She also leads the Private Companies Practice Section in supporting the many accountants seeking peer-tested tools and examples of business-model transformation.



Andrej Suskavcevic President & CEO, FEI and FERC As leader of Financial Executives International and its research foun-

dation, Suskavcevic focuses on raising awareness of the profession and retaining accountants with career development, management content and mentorship. FEI attracts top leaders to their events, while generating reports on topics like how corporate finance is preparing for climate disclosure.



Barbara Vanich
Chief auditor &
director, professional
standards, PCAOB
While the Public
Company Accounting Oversight Board's

crackdown on auditors has everyone's attention, it's also undertaking its most ambitious standard-setting and rulemaking agenda in over a decade, and Vanich plays a key role in managing efforts around things like its new audit confirmation standard, tougher rules on negligence, and much more.



Sean Stein Smith
Associate professor,
City University
of New York —
Lehman College
Through lectures,
podcasts, research and

education, Stein Smith has emerged as a major figure in helping the profession understand technologies like blockchain, cryptoassets and artificial intelligence. Balancing both theory and practice, Smith is not only a prolific speaker — he was recently certified as a cryptocurrency auditor himself.



Rick Telberg
Founder & CEO, CPA
Trendlines Research
Think of former
Accounting Today
editor-in-chief Telberg as the head of

the profession's intelligence agency, delivering regular briefings full of facts, figures, insights and what they all mean to help accountants at firms of all sizes advance their careers, build more successful practices, and better serve their clients.



Christopher Vanover Founder & senior chief auditor, CPA Club Inc. The ongoing labor crisis in accounting calls for innovative

solutions, and Vanover has delivered just that: His "auditor-as-a-service" model — where his PCAOB-registered firm provides experienced, on-demand help to short-staffed audit firms — can serve as a blueprint for a raft of future alternatives for firms with capacity problems.



Jason Staats
Founder, Realize
Podcaster, writer, YouTuber, social media influencer — Staats uses
a host of channels to
share his tech-forward

perspective on the challenges and opportunities faced by the accounting profession today. He's currently one of the profession's foremost experts on AI, having been directly involved in initiatives like the AICPA's AI toolkit, and regularly providing training and insight on the topic.



Joe Ucuzoglu
Global CEO, Deloitte
Ucuzoglu widened his
scope this year, moving from head of the
U.S. firm to overseeing Deloitte globally,

bringing his commitment to parallel investments in technologies like artificial intelligence, and in his people, to help advance the profession — and it seems to be paying off, with the global firm reporting almost 15% growth.



Amy Vetter
CEO, The B3 Method
Institute
For a business based
entirely on people, accounting hasn't always
been strongly focused

on the human side of things, but Vetter is working hard to change that, helping accountants take a holistic approach to building their careers, and teaching firms and firm leaders how to build cultures that nurture the individual while also being forward-thinking about technology and innovation.

The pipeline problem (continued)

We need to energize and excite high school students about the field of accounting and the many, many opportunities that are available by studying accounting and becoming a CPA. - Jennifer Burns

We first need to eliminate the 150-hour requirement. Next, we need to create a better value proposition related to compensation. Pay more!

- Gary Shamis

The next generation is all about purpose and we should be shouting from the rooftops — and on every social media channel: This is a profession that makes a difference. - Susan Coffey

I believe that some of these problems can be corrected by offering a blended career to aspiring accountants. Most accountants can be very good technologists, but not every technologist can be a great accountant.

- Michael Bernard

Fostering a more inclusive and diverse environment can help attract a broader range of talent. - Rhonda Clark

Two primary strategies: Improve private AI automation and expand the tasks assigned to noncertified professionals to support accountants in their work. - Randy Johnston

We must first change the educational focus from technical, rules-based topics to more practical, hands-on experience with real business - Geni Whitehouse problems, applied technology, and analytics.

To make the profession appealing to college students, advisory must be the defining quality of the profession. - Joe Woodard

I would share consistently the unlimited possibilities of the profession by developing a cohort and an after-school program that promotes accounting. I would also get parents and school counselors involved. Consistency is key. - Kimberly Ellison-Taylor

We must tell our own stories and help young people better understand what we do and how it is quite different from what they might perceive.

- Okorie Ramsey

I believe a rebranding of the entire profession is needed. We need to become less CPA-centric and embrace all accounting disciplines as well as nonaccounting disciplines. - Donny Shimamoto



Daniel Werfel Commissioner, IRS All eyes are on Werfel to see whether his long experience at the IRS - and \$50 or \$60 billion in extra funding

- can help him turn the agency from an embattled bête noire into a lean, mean, technology-driven taxpayerservice machine that you can feel comfortable having file your taxes for you. The jury will be out for some time, of course, and not everyone is rooting for him



Tifphani White-King Partner, Mazars White-King has been breaking down barriers as international tax services practice leader

at Top 100 Firm Mazars USA, and by being an outspoken voice on behalf of the profession, she's working to reverse the current perspectives and negative perceptions that are driving people away from accounting every day.



Geni Whitehouse President. Information **Technology Alliance** A CPA already wellknown as a trainer and coach guiding accountants in the mindset

and methodologies behind advisory services, the self-styled "Countess of Communication" recently became the president of the ITA, where she hopes to drive innovation in the technology space that supports accountants and their clients in creating the future they desire.



Philip Whitman
CEO, Whitman
Transition Advisors
Whitman's group has
become one of the largest advisory organizations for CPA firms in

the country, offering a wide range of tools to help them succeed in an era of fast-paced change. In particular, he's helping them navigate the rapidly expanding set of ownership and structural models that are available, as private equity and other outside players reshape what's possible.



Jennifer Wilson

Co-founder & partner, ConvergenceCoaching Wilson offers her leadership training and tools across many platforms, all while person-

ally coaching top firm leaders and the crucial next generation she develops through her regular programs. This past year, she's delved deeper into promoting the profession as the National Pipeline Advisory Group facilitator, studying the talent pipeline to identify "leaks," biases and other barriers.



Candace Wright

Chair, Private
Company Council
Small businesses,
we're frequently told,
are the backbone of
the American economy

— and yet they lack the resources to make their voices heard in setting the accounting standards they have to follow. Wright and the PCC serve as a crucial conduit for their concerns and challenges, elevating them to FASB's attention and giving small businesses a voice.



Sandra Wiley
President, Boomer
Consulting Inc.
Talent management
is a white-hot topic
these days, but Wiley
has been focused on

it many years, arming accounting professionals with the skills to actually succeed not only as trusted advisors but as inspiring leaders, valued colleagues, and collaborative peers, and the audience for her conference sessions, webinars, articles and training sessions only grows.



David Wood
Professor, Brigham
Young University
After putting ChatGPT
3.5 through a number
of accounting courses

and seeing it fail, Wood

ran a practice CPA exam through ChatGPT 4.0 and saw it pass with flying colors — an experiment that is characteristic of his overall teaching and research focus of helping students and professionals increase their understanding of the technology influencing the profession.



David Wurtzbacher Founder & CEO, Ascend In most of its incursions into account-

ing, private equity is

primarily a source of money, but in Wurtzbacher's model, it's a source of options — providing firms capital, to be sure, but also resources and back-office services, help with staffing, technology, and, perhaps most important, the ability to remain independent while pursuing their strategic plans.



Erica Williams
Chair, Public Company
Accounting Oversight
Board
Williams has brought
tremendous new en-

ergy to the audit over-

seer, warning registered firms and the profession over and over that shoddy work will not be tolerated — and then levying multiple big-money fines and imposing the serious sanctions and practice bans to prove it.



Joe Woodard
CEO, Woodard
Consulting Group
Many people know
Woodard through his
annual Scaling New
Heights conference —

one of the biggest in the profession
— but that's just a few days of his year.
Far more people know him through
the consulting, coaching, online and
in-person training, podcasts, personal
appearances, writing and much more
that fill the rest of his time.



Janet Yellen
U.S. Secretary of

Treasury

Amid a busy year advocating for the impact of the Inflation Reduction

Act while trying to pre-

serve the extra funding for the IRS in the face of attempted budget cuts, Yellen has also been an outspoken proponent of the Organization for Economic Cooperation and Development's global minimum tax, while meeting with world leaders to promote the economic policies of the Biden administration.